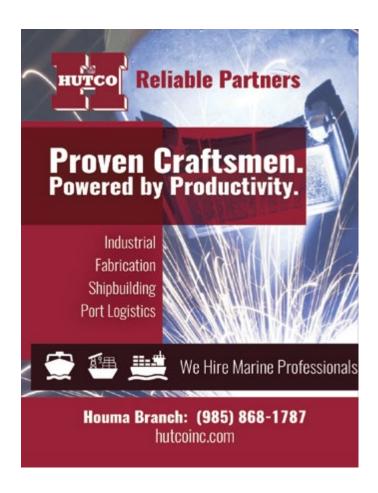






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MESSAGE FROM THE DIRECTOR



As 2021 comes to end, I reflect on the last year and hope that the worst is behind us. Of course, I said that at the end of 2020 as well! In fact, I thought we all deserved "I survived 2020 t-shirts." Little did I know that was only the start of an annual collection. Let's hope it's only a two-year run!

I doubt anyone expected at the end of 2020 to still be talking about social distancing, mask wearing, and virtual holiday gatherings. Yet, here we are, talking about the Omicron variant.

This year's challenges look a lot like last year's, but with the most destructive hurricane our region has seen in many years. Continue to help your neighbors and give generously when you can. It shouldn't only be during a time of devastation that we are kind to one another.

As we continue to rebuild, it's time to give thanks and count our blessings. It's time to celebrate the small victories and cherish time with family and friends. It's time to give yourself a break and recharge.

We're all tired and worn down, but SCIA is here for you. We need you to be happy, healthy, and ready to tackle whatever 2022 brings! (Let's hope it's all the good stuff!)

Christy Alley Zeringue

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LAFOURCHE SAYS NO TO LEGACY LAWSUITS (AGAIN)

BY WILLIAM PATRICK FOR CENTER SQUARE, AS EDITED BY CHRISTY ZERINGUE

Louisiana's \$100 million coastal damage settlement with mining company Freeport McMoRan has hit a roadblock, as the Lafourche Parish Council did not sign a settlement document necessary for the agreement to proceed.

Louisiana's \$100 million coastal damage settlement with mining company Freeport McMoRan has hit a roadblock, as the Lafourche Parish Council did not sign a settlement document necessary for the agreement to proceed.

Freeport McMoRan settled with the state and 12 coastal parishes in March after eight years of litigation, but each parish is required to sign a memorandum of understanding (MOU) for the agreement to execute.

Lafourche Parish, which is a non-suing party named in the settlement, has effectively opted out, and, according to a recent letter from Parish President Archie Chaisson III, the parish council is not likely to change course.

Councilmember Michael Gros added the item to the agenda of the October 26th Lafourche Parish Council Meeting. SCIA sent letters along with several state oil and gas associations opposing the MOU prior to the meeting, to all Council Members stating the reasons it would be in the Parish's best interest to not sign the MOU.

The Lafourche Parish Council has held several Executive Sessions during their regular meetings to discuss the settlement and has twice placed a resolution on their agenda to approve the agreement. At both meetings the resolution did not garner enough support and was eventually removed from the Council's agenda.

Senator Mike Fesi, representatives from LOGA, LMOGA, BIG and Grow Louisiana Coalition, as well as Christy Zeringue of SCIA attended the meeting in solidarity. Gros immediately pulled the item from the agenda at the start of the meeting but did welcome comments. Those listed above each were given three minutes to voice their opposition.

As a result, Parish President Chaisson wrote a letter to the Governor stating they will not be participating in the MOU stating. "As you probably know Lafourche Parish has been asked for the last two years to sign onto the Freeport Settlement Agreement. At this point I am unsure if the

item will ever get the required votes to be able to pass therefore Lafourche Parish will not be signing on to the Freeport Settlement," Chaisson stated. Chaisson indicated Edwards, a settlement supporter, may take steps to execute the MOU document on behalf of Lafourche Parish.

The Freeport case is the first of dozens of multiyear lawsuits against oil-and-gas companies to reach a settlement, and the outcome of the settlement process could influence legal strategies in other cases.

Private plaintiffs' attorneys representing seven local governments have filed 43 coastal lawsuits against more than 200 energy defendants. Some of the defendants are among the world's largest oil companies, such as Shell, BP and Exxon Mobil.

The legal challenges allege wrongdoing under the Louisiana State and Local Coastal Resources Management Act of 1978, though the alleged violations were federally authorized and include many activities that took place before the state law.

A jurisdictional battle to determine whether the cases should be heard in federal court or state court is ongoing.



Christy Zeringue, Executive Director of SCIA addresses members of the Lafourche Parish Council opposing the Freeport McMoRan MOU.

OMSA LAUNCHES JONES ACT ENFORCEMENT VESSEL

BY CASEY CONLEY, EDITED BY CHRISTY ZERINGUE

OMSA, a trade group supporting U.S.-flagged offshore service companies is taking a new approach to protecting the Jones Act.

OMSA, a trade group supporting U.S.-flagged offshore service companies is taking a new approach to protecting the Jones Act.

The Offshore Marine Service Association (OMSA) has activated the 175-foot fast supply vessel *Jones Act Enforcer* to document possible violations in and around the Gulf of Mexico. The vessel is homeported in Port Fourchon, La., but can operate from any port.

"Jones Act Enforcer is the first vessel of its kind, patrolling U.S. waters in search of Jones Act violations," said Aaron Smith, OMSA's president and CEO.

OMSA, has reported numerous potential Jones Act violations to federal regulators over the years. Specifically, its members have witnessed foreign vessels depart from U.S. ports with cargo on the deck that is gone when the ship returns, Smith said.

Crewmembers on foreign vessels earn a fraction of what their American counterparts make for the same work. As a result, foreign operators can underbid American companies for contracts servicing offshore platforms, depriving American firms and mariners of work within U.S. waters.

OMSA chartered *Jones Act Enforcer* with a full crew who work at the group's direction. The crew aboard *Jones Act Enforcer* has been trained to identify and document Jones Act violations. The vessel also is equipped with photo and video recording equipment, including aerial surveillance gear, to capture violations as they happen.

Evidence will be shared with relevant federal regulators, Smith said. It also will be released to the media. OMSA believes the threat of public exposure could change behavior among some companies that are wary of negative publicity.

SCIA supports efforts to crack down on illegal activities in the Gulf of Mexico by foreign entities. The Jones Act is of utmost importance to everyone in our region. We are vehemently opposed to foreign labor, foreign ships, foreign shipyards, etc... that would hurt our industry and our region.



OMSA's Jones Act Enforcer Vessel



WHAT IS THE JONES ACT?

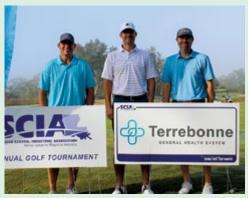
THE JONES ACT IS A FEDERAL LAW THAT REGULATES MARITIME COMMERCE IN THE UNITED STATES. THE JONES ACT REQUIRES GOODS SHIPPED BETWEEN U.S. PORTS TO BE TRANSPORTED ON SHIPS THAT ARE BUILT, OWNED, AND OPERATED BY U.S. CITIZENS OR PERMANENT RESIDENTS.























































































































































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PHASE 2 OF LA 1 PROJECT

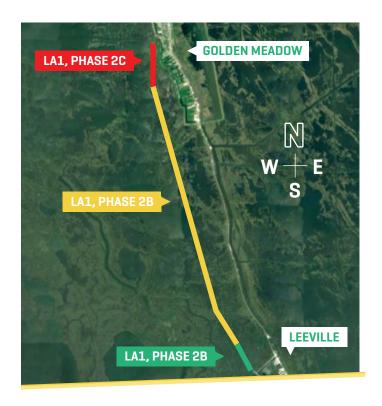
BY HENRI BOULET

In October, Louisiana Department of Transportation and Development (LA DOTD) received bids to construct the 8.3 mile elevated highway between Golden Meadow and Leeville, known as Phase 2 of the LA 1 Improvement Project (highlighted in red, yellow and green in the attached map).

Bids were received from three contractors including James Construction Group LLC, Kiewit Louisiana Company, and Traylor Massman LA1 Joint Venture. Bids ranged in amounts of \$463 million to \$599 million with companies' stated contract time ranging from 1,014 to 2,010 calendar days. After careful review of the bids, LA DOTD moved forward with awarding the construction contract to James Construction which bid \$463 million and will take 1,740 days to complete the project. The 1740 calendar day construction period begins immediately after the mobilization period ends.

LA 1 Coalition would like to thank our stakeholder 60+ member companies, Greater Lafourche Port Commission, South Lafourche Levee District, Lafourche Parish Government, Louisiana DOTD, U.S.D.O.T. and the Federal Highway Administration, Governor Edwards, our Bayou Region State Legislative Delegation and our United States Federal Delegation. So many people put in significant civic and political capital to help advance the elevating of LA 1, and as a result, our community, state and nation will have resilient access to coastal Lafourche Parish and our regional economy supported by energy, commercial fisheries, coastal restoration, recreational fisheries and ecotourism.

Thank you to all who have helped this effort!







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LOUISIANA LEGISLATURE DISCUSSES **REDISTRICTING**

BY WILLIAM PATRICK FOR CENTER SQUARE, AS EDITED BY CHRISTY ZERINGUE

The Joint Governmental Affairs Committee, composed of members from the state House and Senate, had an initial meeting to begin the post-census redistricting process, which lawmakers said will continue into 2022 and result in electoral configurations lasting for another 10 years. They opened the meeting with a commitment to transparency at their first meeting to discuss redistricting.

Rep. John Stefanski, the committee's House chair, said all redistricting maps and information used by the committee will be posted to the Legislature's website.

"I'm looking forward to public input," Stefanski said.

State legislatures are required to use census data to apportion congressional districts and redraw voting boundaries according to population metrics and equitable representation.

Both congressional and legislative district maps are subject to gubernatorial veto, however.

Louisiana's new "apportionment population" is 4,661,468, an increase of 124,385 residents since 2010. This entitles the state to six congressional seats, the same number it has now.

Committee analysts testified that while Louisiana's overall population grew slightly, its intra-state population shifted significantly southward and into more urban areas.

The migration could lead to reapportioning one of two congressional seats from the northern part of the state to the southeast region, potentially flipping a Republican held seat to a more Democratic-inclined area.

Louisiana's most populous parish is East Baton Rouge with nearly 457,000 residents. The next most-populous parishes are Jefferson (440,781), Orleans (383,997), St. Tammany (264,570) and Lafayette (241,753). Each had significant growth over the past decade, and together they account for nearly 40% of the state's population.

All redistricting information throughout the redistricting process can be found online at redist.legis.la.gov.

LOUISIANA'S TOP 5 MOST POPULATED PARISHES



EAST BATON ROUGE

457,000 RESIDENTS



JEFFERSON

440,781 RESIDENTS



ORLEANS

383,887 RESIDENTS



ST. TAMMANY

264,570 RESIDENTS



LAFAYETTE

241,753 RESIDENTS

4,661,468
LOUISIANA'S APPORTIONMENT
POPULATION AS OF 2021

FIRST LEASE SALE OF BIDEN ERA

BY BIZ MAGAZINE, AS EDITED BY CHRISTY ZERINGUE

In compliance with the June 15th U.S. District Court ruling, the Bureau of Ocean Energy Management (BOEM) Lease Sale 257 was held on Wednesday, November 17th, 2021. The Biden administration had previously banned new federal leasing for drilling early in his presidency and is currently engaged in legal proceedings to resume the moratorium.

The lease sale generated \$191,688,984 in high bids for 308 tracts covering 1.7 million acres in federal waters in the Gulf of Mexico. A total of 33 companies participated in the lease sale.

Among the blocks excluded from the lease sale were the blocks subject to the congressional moratorium established by the Gulf of Mexico Energy Security Act of 2006; blocks adjacent to or beyond the U.S. Exclusive Economic Zone in the area known as the northern portion of the Eastern Gap; and whole blocks and partial blocks within the boundaries of the Flower Garden Banks National Marine Sanctuary as of the July 2008 Memorandum on Withdrawal of Certain Areas of U.S. OCS from Leasing Disposition.

The Gulf of Mexico Outer Continental Shelf, covering about 160 million acres, is estimated to contain about 48 billion barrels of undiscovered technically recoverable oil and 141 trillion cubic feet of undiscovered technically recoverable gas.

BOEM included lease stipulations to protect biologically sensitive resources, mitigate potential adverse effects on protected species, and avoid potential conflicts between oil and gas development and other activities and users in the Gulf of Mexico.

This upcoming lease sale was the eighth offshore sale in the Outer Continental Shelf Oil and Gas Leasing Program since 2017.

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BOLLINGER SHIPYARDS RESUMES OPERATIONS AT ALL FACILITIES

After only 25 days post-Hurricane Ida, Bollinger Shipyards announced that all 11 of its facilities are now open and operational following Hurricane Ida's landfall last month near Port Fourchon, Louisiana as a powerful Category 4 storm.

Bollinger's facilities in Port Fourchon, Larose, Lockport and Houma suffered significant damage as a result of the storm, which tied with last year's Hurricane Laura and the Last Island Hurricane of 1856 as the strongest on record in Louisiana.

"Despite the devastation and loss suffered throughout South Louisiana, the community has rallied and today we're proud to welcome our workforce back to our yards across the state. This would not have been possible without the help of our employees, vendors, municipalities, and our utility providers Entergy and SLECA," said Bollinger President & CEO Ben Bordelon. "Each year brings a new storm season, and with it, its own unique set of challenges - this year has been no different. But to know our workers is to understand the strength and resiliency of the Cajun people. I'm incredibly proud of our workforce for their dedication to getting all of our facilities back up and running safely so that we can continue delivering for our customers. In spite of record storms or the ongoing COVID-19 global pandemic, America's Maritime Defense Industrial Base is unmovable."

In advance of the storm, Bollinger took steps to mitigate potential damages to its facilities and any resulting delays to its production schedules. Despite damages sustained to Bollinger's Lockport facility, the 650-man production line for the U.S. Coast Guard Fast Response Cutter program has resumed operations and Bollinger is on track to deliver the next vessel ahead of schedule.

Following the storm, the first priority for Bollinger leadership was to ensure the safety of company employees and their families, which are all safe and accounted for. A number of employees lost their homes and personal property. Many remain without access to electricity and running water. To ensure that all employees would be taken care of, Bollinger established the Bollinger Employee Relief Fund to help cover qualified essential and emergency needs of employees throughout the recovery process. The fund is administered by the Baton Rouge Area Foundation, a leader in providing disaster relief.

"In the immediate aftermath of the storm, I was overwhelmed by both the stories of devastation and loss from our community, as well as the offers of support from friends, vendors, customers and others all across the country," said Bordelon. "When my grandfather founded this company 75 years ago, he knew that taking care of employees and treating them like family was critical to ultimately delivering quality products to our customers. That's why creating the Employee Relief Fund was a nobrainer. It was the right thing to do, and we'll continue to put our employees first – it's in our company's DNA."



BAYOU REGION BUSINESS ORGANIZATIONS LAUNCH HOUSING INITIATIVE

A coalition of local business and industry organizations lead by the Terrebonne Economic Development Foundation have launched a privately funded initiative to provide short-term temporary housing to local residents and workers displaced by Hurricane Ida.

"With the support of business and industry in our region and charitable investments from public and private donors, we are excited to launch this housing initiative for Terrebonne and Lafourche to get individuals and families into safe and stable housing. We believe that the private sector can play a critical role providing housing solutions that supplement the public programs for emergency housing," said, Dr. Michael Garcia, Chair of Terrebonne Economic Development Foundation Board.

Other local business groups participating in the housing initiative include Houma-Terrebonne Chamber of Commerce, Lafourche Chamber of Commerce, Thibodaux Chamber of Commerce, South Louisiana Economic Council, South Central Industrial Association, and Bayou Industrial Group. Additionally, the program will enhance the efforts of many community nonprofits who have been working on the ground to provide housing assistance to impacted residents of Terrebonne and Lafourche Parishes.

The program will provide new and used travel trailer housing to some of the hardest hit families. These families will be identified by community partners who are doing work in these communities and assist us with ensuring the limited supply gets to those who are most in need. These community partners include Hache Grant Association, the Helio Foundation, the United Houma Nation, the InterTribal Council, the Pointe au Chien Tribal Council, Catholic Charities Diocese of Houma-Thibodaux, Terrebonne Parish NAACP, and Louisiana Shrimp Industry Coalition.

The first phase investment was led by a group of very generous donor organizations who have committed to help provide stable housing in the aftermath of Hurricane Ida, including:

- Bayou Community Foundation \$500,000
- Chevron \$100,000
- Blue Cross Blue Shield of Louisiana Foundation \$250,000
- Chandamuri Foundation \$100.000
- BHP \$500,000

"We truly appreciate the generosity of these donors and their commitment to the bayou region. We have got a lot of work ahead of us, and these donations will assist in our efforts to provide stable housing for our citizens in Terrebonne Parish (The Good Earth)," said Gordon Dove, Terrebonne Parish President.

"As our region begins the long road to recovery, thousands of local residents remain homeless or continue to live in unsafe or unhabitable dwellings. Addressing this housing crisis is a priority for Bayou Community Foundation. We are pleased to support our local business community in this innovative program that will help to fill our critical housing needs, provide safe housing to some of our neediest residents, and help our community begin the process of rebuilding," said Bayou Community Foundation Executive Director Jennifer Armand.

"The Blue Cross and Blue Shield of Louisiana Foundation has committed \$5M to Hurricane Ida relief and as part of this we are proud to partner with these organizations to address the critical need for housing in South Louisiana", said Michael Tipton, President of the Foundation and Head of Community Relations for Blue Cross and Blue Shield of Louisiana. "We know that having a safe and stable place to live is a critical social determinant of health and given the devastation of Hurricane Ida this investment is one way we can begin to help meet the housing needs of those who are supporting their neighbors and are helping the region move forward on the path to long-term rebuilding. We hope other businesses and philanthropic organizations across the country will join us in addressing the housing needs in the Bayou Region."

"Our thoughts and prayers remain with the people of southeast Louisiana who have been impacted by Hurricane Ida," said Leah Brown, public affairs manager for Chevron's Gulf of Mexico Business Unit. "We're proud to partner with the Terrebonne Economic Development Foundation on this important initiative and help the Bayou Region during this challenging time. Our hope is that by having access to housing, residents will have the stability they need to recover from the storm and rebuild their lives."

DANOS EMPLOYEES CAREFOR OTHERS

Headquartered in Gray, LA, Danos has approximately 2,300 employees, with 875 living in the Hurricane Ida disaster area, as declared by FEMA. Nearly 250 (10% of its total employee base) sustained significant storm damage, some with devastating outcomes.

Immediately following the storm, Danos employees jumped into action, exemplifying the company's purpose to "solve big challenges for our communities." Despite communication challenges, they knew the Danos community was hurting, and they responded the best way they knew how – by showing up and helping. Even before damages could be fully assessed, Danos employees reached out to their teammates to check on their wellbeing and find out about their immediate needs.

With company operations spanning the Gulf Coast and South and West Texas, employees from near and far stepped up to provide aid through supplies, time and effort. Many had never even met one another, yet they drove hours—some from as far as Midland, Texas – through treacherous conditions to help their colleagues in need.

"I'm so inspired by it," said CEO Paul Danos. "Our people are giving their time and resources to help one another. It's a beautiful thing to witness. Many of our teammates were hurting and in despair, and their colleagues arrived on their doorsteps ready to help."

Based out of Danos' Lafayette office, Operations Manager Brady Hebert organized a team of Danos employees to help deliver critical supplies, clean yards and muck and gut homes of employees who needed assistance.

Account Manager Rocky Kiffe said, "My back patio and yard looked like a war zone. I didn't know where to start or even how to find the willpower to begin. It was pretty devastating. Then a team of angels showed up in little Larose, LA. In four hours, they accomplished what would have taken me a month! Even one of the owners of the company was helping to pick up debris in my yard.

"Want to work for a great company who says they care and actually proves it?" Kiffe added. "Come work for Danos. I hope I never have to work for anyone else for the rest of my life."

Meanwhile, Purchasing Manager Michael Berger and Asset Manager Amanda Worrell organized supplies such as water, fuel and generators, and coordinated distribution to the employees who needed them.

Additionally, Danos CARES, an arm of the Danos Foundation, stepped up to help its community through financial assistance. Since the storm, employees and customers have generously donated to CARES to help with storm relief.

"There has been an outpouring of support from and for our team. A true demonstration of what caring for one another looks like in action," said Paul Danos.

To date, CARES has given over \$120,000 to Danos employees who were impacted by Hurricane Ida.

An employee-driven initiative, Danos CARES was created by and is funded by Danos employees through voluntary donations along with a matching donation from the company. Funds are distributed to Danos employees who have needs arising from unexpected events.

"OUR PEOPLE ARE GIVING THEIR TIME AND RESOURCES TO HELP ONE ANOTHER. IT'S A BEAUTIFUL THING TO WITNESS. MANY OF OUR TEAMMATES WERE HURTING AND IN DESPAIR, AND THEIR COLLEAGUES ARRIVED ON THEIR DOORSTEPS READY TO HELP."

PAUL DANOS,CEO, DANOS









Danos Employee work together to help the community with Hurricana Ida cleanup and repair efforts.

BOLLINGER DELIVERS SEVERAL VESSELS

USCGC Emlen Tunnell -

Representatives from Bollinger Shipyards joined senior U.S. Coast Guard officials at USCG Sector Delaware Bay in Philadelphia, PA for the commissioning of the 45th Sentinel-class Fast Response Cutters USCGC EMLEN TUNNELL. Named in honor of Coast Guard hero and NFL great Emlen Tunnell, the cutter is the fourth of six FRCs to be home-ported in Manama, Bahrain, which will replace the aging 110' Island Class Patrol Boats, built by Bollinger Shipyards 30 years ago, supporting the Patrol Forces Southwest Asia (PATFORSWA), the U.S. Coast Guard's largest overseas presence outside the United States.

Present at the ceremony were Adm. Karl Schultz, Commandant of the United States Coast Guard, who presided over the ceremony, as well as other senior Coast Guard officials, members of the Tunnel family and representatives from the National Football League and Pro Football Hall of Fame.



45th Sentinel-class Fast Response Cutters **USCGC Emlen Tunnell**

Fast Response Cutters Hazard, Henry and Hatch —

Representatives from Bollinger Shipyards were on hand in Apra Harbor Guam for the commissioning ceremony of three U.S. Coast Guard Fast Response Cutters (FRCs), USCGC Myrtle Hazard, USCGC Oliver Henry and USCGC Frederick Hatch. The three FRCs build out and strengthen the United States' strategic presence in the Indo-Pacific and are there "as a response to coercive and antagonistic behaviors from China" in the region, according to U.S. Coast Guard Commandant Adm. Karl Schultz, who was also present at the ceremony.

Cutters Hazard, Henry and Hatch represent the 162nd, 163rd and the 166th cutters that Bollinger has built for the Coast Guard over a 36-year period.

The homeporting of the three cutters in Guam is part of the Coast Guard's "doubling down on Oceania," allowing more frequent and longer patrols in an area where the service has increased its presence over the past two years and is aligned with the U.S. position on maritime security in the Indo-Pacific.

Transport Barge Holland -

Bollinger Shipyards christened the Holland, an ocean transport barge for General Dynamics Electric Boat. The Holland will support the construction and maintenance of the United States' Columbia Class Ballistic Missile submarines and Virginia Class fast attack submarines.

"The Holland will play an integral role in our mission to design and deliver the Columbia class, the nation's top strategic defense priority," said Capt. Jon Rucker, Program Manager of the Columbia Class Submarine Program.



Transport Barge Holland

U.S. COAST GUARD AWARDS FOUR MORE FAST RESPONSE CUTTERS TO BOLLINGER SHIPYARDS

The U.S. Coast Guard has exercised a contract option to award Bollinger Shipyards four additional Sentinel-Class Fast Response Cutters (FRC). This announcement brings the total number of FRCs awarded to Bollinger up to 64 vessels since the program's inception. To date, the U.S. Coast Guard has commissioned 43 FRCs into operational service.

All four FRCs will be built at Bollinger's Lockport, La facility and are scheduled for delivery to the Coast Guard between Fall 2024 and Summer 2025.

The FRC program has had a total economic impact of \$1.7 billion since inception in material spending and directly supports more than 650 jobs in Southeast Louisiana. The program has indirectly created 1,690 new jobs from operations and capital investment and has an annual economic impact on GDP of \$202 million, according to the most recent data from the U.S. Maritime Administration (MARAD) on the economic importance of the U.S. Shipbuilding and Repair Industry. Bollinger sources over 271,000 different items for the FRC consisting of 282 million components and parts from 965 suppliers in 37 states.

DANOS WINS GULF OF MEXICO CONSTRUCTION WORK

A Gulf of Mexico operating company has awarded Danos a contract for construction operations on two shelf assets, located approximately 80 miles off the coast of Louisiana. Work for the contract, which began in May, is expected to last through the end of 2021.

26 Danos personnel are employed for the project, working on a 14-day on, 14-day off rotation schedule. The crews will provide general maintenance and repairs necessary to sustain the harsh environment the Gulf presents.

"Danos is pleased to work with a valued customer in this capacity, and we look forward to continuing to provide excellent service for our partners," said CEO Paul Danos. "We are encouraged by the recent uptick in industry activity and excited about the future of offshore energy."

FLETCHER BREAKS GROUND FOR NEW TRAINING FACILITY

Fletcher Technical Community College held a groundbreaking ceremony in June for a new Workforce and Nursing Training Facility. The 24,000 square-foot building will be located on the school's main campus in Schriever and will provide much-needed space for workforce and nursing/allied health training.

Multiple funding streams have made the project possible, including bonds and private donations including a \$60,000 donation from SCIA and \$1,000,000 gifts from Ochsner Health and Terrebonne General Health System to help construct the state-of-the-art facility

The partnership will more than triple the Fletcher nursing and allied health program's enrollment capacity and more than double the size of its faculty. It will also expand the college's potential to offer new programs including, but not limited to, Radiologic Technologist, Certified Medical Assistant, Medication Attendant Certified, Medical Laboratory Assistant, and Sterile Processing Technician.

Construction on the project should begin this fall, with an anticipated completion date of early 2023.



Partners pose in celebration of the newly proposed construction of Fletcher's Technical Community College Nursing Training Facility.

NICHOLLS STATE UNIVERSITY TO RECEIVE\$500,000 GRANT FOR COASTAL RESEARCH

Nicholls State University will receive nearly \$500,000 to conduct research aimed at helping Louisiana preserve its eroding coast.

The \$495,368 will come from fines and penalties levied against BP and other companies involved in the 2010 Gulf of Mexico oil spill.

It's among eight Louisiana research grants totaling \$2.3 million announced this week by the Louisiana Coastal Protection and Restoration Authority and the Water Institute of the Gulf. The latter organization vets grant proposals on the state's behalf and selects recipients to be funded by the oil money, which under Louisiana law must be spent on coastal restoration.

Nicholls' research will focus on ridges, strips of elevated land the Mississippi River, area bayous and other waterways created when sediment overflowed their banks. In many cases, that process ended after flood-protection levees were built along the river and some of its tributaries in the late 1920s.

As a result, many ridges have eroded and no longer buffer communities and wetlands from flooding.



Nicholas State University recieves grant to conduct research to help coastal restoration as shown on the left.

DDG ESTABLISHES OPERATIONS IN MOBILE

DDG is proud to announce the opening of our firm's Mobile location and further expansion eastward, now bringing us to 7 office locations across the Gulf South.

The Mobile office, which is located at 41 W I-65 Service Road, North, Ste 240, is led by Evan Geerts, PE, under the guidance of Benjamin Chiasson, PE, Principal-in-Charge. Together, this team has over three decades of combined experience working with and managing both public and private sector projects across the Gulf South - assisting clients with site selection, engineering-related site evaluations for property acquisition, project management, coordination of due diligence, conceptual site planning, civil design, permitting and entitlement, and construction administration.







Evan Geerts

BOLLINGER AWARDED FOR EXCEPTIONAL SAFETY RECORD

Shipbuilders Council of America honors Bollinger for excellence in safety for 16th consecutive year.

Bollinger Shipyards was presented with the 2020 "Award for Excellence in Safety" by the Shipbuilders Council of America ("SCA") for its exceptional record of safety in the shipyard industry. Bollinger has been the recipient of the prestigious Award for Excellence in Safety for 16 consecutive years. Bollinger also earned the Shipbuilders Council of America Award for Improvement in Safety for 2020.

SCA, the national association for the shipyard industry, presented the award to Bollinger's President and CEO Ben Bordelon at its annual meeting in Washington, D.C. in recognition of the company's exceptional record of safety, enhancement of operations and promotion of safety and accident prevention over the past year.

DANOS EXPANDS WORK IN RENEWABLES

In recent months, Danos has expanded its portfolio of work in the renewable energy sector. Through a partnership with provider SOLV, a division of Swinerton Renewable Energy, Danos has completed five solar contracts in the western United States in 2021.

The contracts have primarily been for cable maintenance and repair on solar panels through Danos' instrumentation and electrical services group. Project locations include Kingman, Picture Rocks and Tucson, Arizona, Clawson, Utah, and Coyanosa, Texas.

"Many of our established service offerings easily carry over to the energy transition happening in our industry," said CEO Paul Danos. "We are excited for the growing number of opportunities to deliver the Danos difference to new customers in the renewables market."

SPECKS FABRICATION CERTIFICATIONS AND ENDORSEMENTS

Sealevel Construction is proud to announce that its fabrication facility, Specks Fabrication and Cutting, received five American Institute of Steel Construction (AISC) fabrication certifications and endorsements:

- Building Fabricator (BU)
- Bridge Fabricator (IBR)
- Hydraulic Metal Structure Fabricator (HYD)
- Sophisticated Paint Endorsement- Covered (P2)
- and Fracture Critical Endorsement (FCE)

Fabrication Division Manager Jacob Rahm said, "With these AISC certifications, we will be able to expand our bidding capabilities, broaden our customer base, and take on much larger projects. These endorsements will also allow us to increase productivity and further enhance our quality management systems and processes for all fabricated infrastructure and coating systems."

These certifications also show that Specks has the workforce, technology, experience, procedures and overall commitment to perform quality fabrication services.

While each certified facility holds a different variety of endorsements, Specks is the only fabrication facility in Louisiana with five certifications and one of three facilities in relation to the Gulf Coast States. Specks is also the only facility in Louisiana that has obtained the Hydraulic Metal Structure Fabricator with the Fracture Critical Endorsement and is one of four in relation to the Gulf Coast States.





RESTORE OR RETREAT WELCOMES NEW EXECUTIVE DIRECTOR

As Restore or Retreat pushes forward with their mission as an organization, there will be a new leader at the helm. After more than 16 years, Simone Maloz has stepped down as Executive Director. As a Terrebonne native, Simone helped lead the organization and increased the organization's work related to coastal advocacy, policy, outreach and more. Projects under her tenure include the state library projects where every library in the State of Louisiana received a Master Plan to "check out", hosting Community Conversations attended by hundreds prior to the release of the 2017 Master Plan, hosting dozens and dozens of field trips for members of Congress, leaders of federal and state agencies, and much, much more. Simone is now the Campaign Director of Restore the Mississippi River Delta Coalition.

This important work will continue with Victoria Sagrera Bourque, who has been named to succeed Simone as ROR's third Executive Director. Victoria is familiar to all who have supported ROR, having worked as the Special Projects Coordinator since 2017. During her time at Restore or Retreat, Victoria's strong sense of devotion for coastal advocacy and

community resilience has intensified, while strengthening her deep appreciation and connection to improving the quality of our coast, specifically the bayou region. Victoria has worked in different realms of the coastal industry for the last seven years, utilizing her science background and people skills in her daily work to build support for the restoration of Louisiana's coast.



Victoria Sagrera Bourque

CROSBY TUGS INVESTS IN SEA.O.G OFFSHORE

SEA.O.G Offshore, an integrated services provider to the offshore energy industry, has announced a merger with Crosby Tugs.

The partnership will focus on delivering installation support and operations and maintenance services for the US offshore wind industry.

"The offshore wind industry must 'ADAPT and Evolve' as we like to say," James Clouse, CEO of SEA.O.G. Offshore. "That's where we come in. We work to address the regulatory and operational challenges facing developers in this quickly evolving industry."

The partnership allows SEA.O.G to combine its services with Crosby's assets and experience to deliver low-cost and innovative solutions to the industry.

"WE WORK TO ADDRESS THE REGULATORY AND OPERATIONAL CHALLENGES FACING DEVELOPERS IN THIS **QUICKLY EVOLVING INDUSTRY**."

JAMES CLOUSE,CEO, SEA.O.G. OFFSHORE

FLETCHER WORKS TO SOLVE NURSING SHORTAGE

The healthcare industry is experiencing a challenging time related to the supply and demand of licensed practical nurses (LPN), registered nurses (RN), and nurse educators. This nursing shortage is evident in the Bayou Region. It is evident through data that to meet the nursing needs of our communities, education facilities must expand their nursing programs to increase enrollments. The expansion of Fletcher's nursing programs will require an increase in space for classroom activities and labs and increasing the amount of nursing faculty employed by the college that will deliver instruction to the students.

Currently, Fletcher's nursing programs have capacity for 64 students. With the funding provided by the Blue Cross and Blue Shield of Louisiana Foundation of Louisiana Foundation, Fletcher will be able to hire additional faculty over the next three years, which will allow the nursing programs to increase student enrollment by 20 students each year.

This expansion is made possible by bringing together a coalition of healthcare providers, economic development agencies and foundation funders.

Louisiana faces a number of critical human capital shortages in its healthcare systems – but the need for nurses, especially outside of major urban centers, is critical. Before the pandemic, the Louisiana Hospital Association was projecting that unfilled nursing positions would quadruple by 2025. Since the COVID-19 outbreak, those needs have only grown.

BP THUNDER HORSE SOUTH EXPANSION PHASE 2

In September, BP announced the safe and successful start-up of its Thunder Horse South Expansion Phase 2 project. The Phase 2 project is expected to increase output at one of the largest fields in the Gulf of Mexico, with peak annual average gross production of 25,000 barrels of oil equivalent a day from the initial two well tie-back.

Eventually a total of eight wells are expected to be drilled as part of the project's overall development. The Phase 2 start-up is part of BP's plans to grow its Gulf of Mexico oil and gas production to around 400,000 barrels of oil equivalent a day net by the mid-2020s.

Starlee Sykes, BP senior vice president, Gulf of Mexico and Canada said: "This has been a pivotal year for our Gulf of Mexico business as we continue to start up new projects. Bringing high-margin, resilient barrels online in basins we know best is central to bp's strategy. Our team has consistently and safely delivered during a pandemic – and with over a million hours worked without a safety incident, this project is no exception. I could not be prouder of the team."

Thunder Horse is BP's largest production and drilling platform in the Gulf, located 150 miles southeast of New Orleans. It is designed to process up to 250,000 barrels of oil and 200 million cubic feet of natural gas per day. BP has a 75% working interest with ExxonMobil holding 25%.



Thunder Horse: BP's largest production and drilling platform in the Gulf.

ANNOUNCING DDG'S NEWEST PRINCIPALS & ASSOCIATES

DDG is proud to promote these leaders who all played a key role in the firm's growth and extension of services. They have continuously displayed their ability to overcome obstacles and prosper through adversity with an unwavering commitment to DDG and their clients. Their unparalleled dedication and unmatched performance truly reveals they are a force for growth!

Congratulations to Sam Thomas, Benjamin Chiasson, Joseph Guillory, Chad Danos, Corey Callegan, Scott Tabary, Joseph Marino, and Cory MacMenamin!



SAM THOMAS, PE



BENJAMIN CHIASSON, PE PRINCIPAL (GIVIL INDUSTRIAL LEAD - IT MANAGE



JOSEPH GUILLORY, PE PRINCIPAL | COASTAL ENGINEERING LEAD



CHAD DANOS, FASLA, PLA ASSOCIATE | LANDSCAPE ARCHITECTURE LEAD



COREY CALLEGAN, AIA
ASSOCIATE | ARCHITECTURE LEAD



SCOTT TABARY, PE ASSOCIATE | CIVIL ENGINEERING LEAD



JOSEPH MARINO, PE ASSOCIATE | CIVIL ENGINEERING LEAD



CORY MACMENAMIN

DANOS NAMES 2020 EMPLOYEES OF THE YEAR

Danos has named two employees to receive the company's most prestigious honors for 2020. Case Manager Frances Kosak is the Staff Employee of the Year, and Logistics Coordinator Mary Perez is the Dwain "Hog" Carrell Field Employee of the Year.

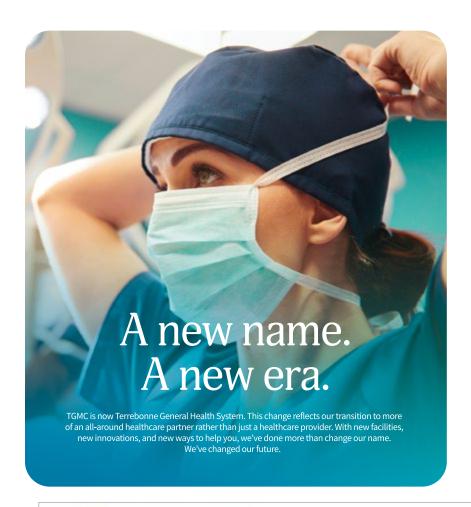
"Both Frances and Mary embody the Danos purpose by working to "honor God and develop great people to solve big challenges for our customers and our communities," said CEO Paul Danos. "They represent our company values of safety, integrity, respect, service and improvement every day, and we are proud to have them on our team."

Kosak has over 20 years of experience with emergency medical services, incident management and case management, including ten years with the Louisiana Department of Health and Hospitals and the Bureau of Emergency Medical Services. She joined Danos in 2012 and is a two-time Employee of the Year nominee.

A two-time employee of the year finalist, Perez began her career with Danos in 2003 and has 37 years of experience in the energy industry. A pioneer in offshore logistics, she began her career as a roustabout after graduating from Fisher High School in Lafitte, La.



Danos' 2020 Employees of the Year **Frances Kosak** (pictured second from left), and **Mary Perez** (pictured fourth from left)





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